

PESTLE EXTERNAL ENVIRONMENT ANALYSIS

Political (stability, bureaucracy, policies, federal, state, local)	Social (wealth, education, support, attitudes, life- style)	Legal (regulations – social, tax, trade, regional, foreign)
 Brexit – Harm to business confidence within the industry in the UK and to a lesser extent across Europe Brexit – Legal issues associated with UK operations Brexit – Potential for more "exiteers" from the EU. US/China trade war impacting exchange rates and potential to impact tariffs on products into US Potential change in government and/or minister creates some uncertainty 	 Drought affecting rural communities Increased consumer awareness of product provenance – this has up and down sides Market looking for more technically enhanced product 	 Brexit will cause renegotiating of trade deals globally – potential impacts on tariffs China/US trade war could impact other trading blocks Developing changes to tax legislation globally has potential to impact tax imposts
Economic (strength, outlook, costs, infrastructure, geography, industries, cycles)	Technical (infrastructure, current, emerging, trends, adaptation, R&D)	Environmental (impacts, legislation drivers, compliance, trends)
 Impact of drought Workforce again being drawn away to mining – pressure on wages Chinese middle-class growth is slowing and less discretionary income Volatility in global exchange rates 	 Performance in outdoor market is a strong positive trend Product innovation, in particular in manufacturing processes, is producing some results Technology to reduce costs is showing strong potential Ability to commercialise innovations continues to look promising 	 International legislation regarding environmental impacts of production Continuing use of some industry practices has the potential to derail the provenance story and result in a sharp decline in profit margin